



# Tale Feather

*"The Sun Never Sets On America's Cryptologic Wing"*

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## 70th IW realigns under Air Intelligence Agency

*"America's Cryptologic Wing"  
expands global reach*

By Master Sgt. David Donato  
70th IW Public Affairs

More than 200 70th Intelligence Wing Airmen got to witness history repeat itself July 5 when the wing was officially transferred from 8th Air Force to the Air Intelligence Agency during a realignment ceremony at the National Security Agency.

The transition marks the second time since its inception that the Air Force's premier cryptologic intelligence wing has aligned under the Air Force's Service Cryptologic Element. The wing was first aligned under the agency when it was activated on Aug. 16, 2000.

Col. Jim Keffer, 70th IW commander, said "the wing will always cherish our proud heritage as one of the Mighty Eighth's warfighting wings." He also added that the wing looks forward to continue making significant advances for warfighting under AIA.

"Under the leadership of 8th Air Force, the wing thrived and evolved into what it is today," he commented. "As we transition from the Mighty Eighth, we are very proud to once again be joining AIA, the Air Force's primary intelligence organization focused on getting all intelligence disciplines integrated and in the fight. We look forward to being a part of this team as we further integrate with

other intelligence disciplines and bring those powerful capabilities to bear on warfighting."

AIA's vice commander, Brig. Gen. Jan-Marc Jouas, who accepted the 70th IW flag during the ceremony, echoed Colonel Keffer's comments. He said the move will help AIA better partner with the national community and more specifically, the National Security Agency.

"Our national and tactical requirements have changed," said General Jouas. "Aligning the 70th Intelligence Wing under AIA gives the Air Force an enhanced and seamless cryptologic enterprise that is optimally postured to support national and tactical intelligence requirements

and operations."

In addition to realigning the wing, the ceremony served to recognize the transfer of the 544th Information



Photo by Ron Pratt

Brig. Gen. Jan-Marc Jouas (right), Air Intelligence Agency vice commander, accepts the 70th Intelligence Wing flag from Brig. Gen. Kimber McKenzie, 8th Air Force vice commander, while Col. Jim Keffer, 70th IW commander, looks on July 5 during the 70th IW realignment ceremony at the National Security Agency.

See **REALIGN** page 11

# Realignment provides us unprecedented opportunities

By Col. Jim Keffer  
70th IW Commander

July has been a great month for the 70th Intelligence Wing! On July 5, almost all of the Air Force's ground-based signals intelligence (SIGINT) units, personnel and capabilities were folded into the 70th and realigned from the Mighty Eighth Air Force to the Air Intelligence Agency. To commemorate the event, Brig. Gen. Kimber McKenzie, 8th AF vice commander, and Brig. Gen. Jan-Marc Jouas, AIA vice commander, presided over an official transfer ceremony at National Security Agency-Washington. Mr. William Black Jr., NSA deputy director, was present to witness this historic event.

This action was significant because it aligned almost all Air Force cryptologic missions directly under the Air Intelligence Agency, the organization responsible for SIGINT planning, programming, budgeting and operations. Under this new construct, SIGINT authorities flow directly from the director of the National Security Agency to the Air Intelligence Agency commander to the 70th Intelligence Wing and her units.

The 70th IW grew by approximately 1,100 billets with this realign-

ment, bringing its total force strength to about 7,000 Airmen located across the globe. Overall, the wing gained the equivalent of two groups, five squadrons and two detachments. The integration of the Air Force's SIGINT units into one wing gives us unprecedented opportunities to horizontally integrate various SIGINT mission sets across our global units with the potential to achieve exponential gains in operational and tactical warfighting as well as continuing to improve our support of national missions.

With this realignment, many of the Air Force's cryptologic Airmen may spend their entire careers in the 70th IW. As such, we will develop this wing as a "home" wing for Airmen working in the greater SIGINT enterprise. We will shape and mold the wing with its own ethos, values and esprit de corps that transcend to all units across the entire globe—whether in CONUS, in the Pacific area of responsibility

(AOR) or European AOR. To make that happen, we'll need all 70th IW Airmen to do their part in building and strengthening America's Cryptologic Wing—and I know each of you will deliver in spades!



Col. Jim Keffer

## Commander's Action Line



Col. Jim Keffer  
70th IW Commander

The action line is a column designed to address the questions and concerns of members of the 70th Intelligence Wing.

The column is intended as a forum to support individual concerns and should be used in conjunction with the chain of command, inspector general, chaplain, or other professional means.

Try to resolve issues and problems at the lowest level possible. If you feel you are not getting satisfactory results, you may direct your concern to this forum.

Questions and concerns must be accompanied by a complete name, phone number or e-mail address for official responses. For privacy, names will be withheld from print upon request. All Action Line items will receive the commander's attention. Action items can be brought into the public affairs office in Bldg. 9805, Rm. 222 or e-mailed to 70iw.pa@ft-meade.af.mil.

**Your direct link  
to the  
70th Intelligence Wing  
Commander**



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**Leadership Litmus Test**

# Lead by inspiration, not intimidation

By Lt. Col. David Landfair  
543rd IG Deputy Commander

Can you pass the leadership litmus test or are you a “leadership dinosaur?”

How do you answer the following?

➤ *Do you micromanage your subordinates’ work to the point that you are doing it for them?*

➤ *Do you ever brow-beat subordinates when their work doesn’t meet your expectations?*

➤ *Do you use a series of four-letter words when you’re supposed to be coaching and mentoring your subordinates?*

➤ *Do you raise your voice or occasionally “rant” and “carry on” when correcting an error?*

➤ *Do you “forget” to express appreciation when your subordinates finish their work or simply go home for the day?*

➤ *Do you “demand” things from subordinates?*

If you answered “yes” to any of the questions above, then you are a leadership dinosaur.

Leadership by intimidation is “old school.” It is a leadership methodology that some dinosaurs in the Air Force still use no matter how ineffective. It is time to change.

Leading by inspiration, not intimidation is a far better approach—and you don’t have to act like a horse’s rear end to do it.

That doesn’t mean that a small number of individuals do not need a good old-fashioned kick (so to speak) in the derriere on occasion. Some folks are still growing up and learning life’s lessons the hard way. Setting those few individuals aside, the rest can be inspired.

Leadership by inspiration is simply treating people like you would want people to treat you—the “golden rule.”

There are three main tenets of leadership by inspiration: setting expectations; executing centralized control with decentralized execution; and providing feedback. Leadership by inspiration is all of this with the “golden rule” added in.

Setting expectations must be done at all levels of the chain of command. First, every organization needs a clearly stated mission with goals and objectives. To achieve these goals, every leader in the unit must set specific expectations for each and every subordinate.

In addition, every subordinate must know his or her job and his or her individual impact on the unit’s mission. They must understand exactly what they bring to the fight and how they have an impact on the unit and the Air Force.

A good way to start setting expectations is by using the Promotion Fitness Examination (PFE) Study Guide. The PFE states that the first of three (initial, mid-term and follow-up) required performance feedback sessions during the first year of supervision is due within the first 60 days of the rating period. It is the first opportunity for the supervisor to set expectations.

Take this opportunity to set clear goals and objectives for this rating period, such as, “I expect you to finish one volume of your Career Development Course every 30 days,” or “Finish at least half of your Squadron Officer School curriculum during this rating period.”

Give your subordinate a clear road to success that, if followed, should lead him or her toward accomplishing the unit’s mission, and an outstanding evaluation.

Centralized control and decentralized execution is not only the key tenet of air and space power according to Air Force Doctrine, but it is also an essential element of inspirational leadership.

Gen. George Patton once said, “Never tell people how to do things. Tell them what to do and they will surprise you with their ingenuity.” Today’s Air Force is filled with great patriots who want to do the right thing. All they need is a vision and direction, and they will go forth and do great things.

Set a clear course and then let up on the reins. Before you let up however, ask for a little feedback. Ask your subordinates what it is that you just asked them to do. You may find out that they did not understand you.

The old story is that Napoleon used to call in a corporal when giving direction to his generals. If the corporal was able to explain what Napoleon’s direction was then the direction was clear. You do not necessarily need to call in a corporal, but asking for feedback will increase communication and maybe prevent a misunderstanding down the line.

Feedback is key! Ask for it and give it. Inspirational leadership encourages everyone in the chain of command



**Lt. Col. David Landfair**

See *LITMUS* page 6

# Responsible choices: We're in this together

By Lt. Col. A.J. Smith  
70th MSS Commander

A butterfly flutters its wings at Misawa Air Base, Japan, creating a tiny disturbance in the air. This little, turbulent spinning eddy propagates outward, molecules colliding with molecules, spawning a chain reaction of miniscule changes—minute divergences from what would have occurred had the butterfly never fluttered its wings at all. These effects continue to ripple through the atmosphere, multiplying as they go. Eventually, Earth's entire weather system is affected. Meteorological conditions that would not have existed had the butterfly not moved its wings now exist. A low pressure system that would have been over the Atlantic is over central Maryland instead. A thunderstorm unleashes a torrent at Fort Meade. The Wingman Run is canceled.

This "butterfly effect," as it is known, is central to the notion that outcomes depend on initial conditions and that even very tiny changes in initial conditions can produce drastically different outcomes. In essence, the butterfly effect is also testament to the fact that everything—every action—that happens on Earth, no matter how seemingly insignificant, can, in the long run, affect everything else.

Pretty much every human action is preceded by a decision, a choice. Therefore, every choice, no matter how seemingly small, has the potential to generate far-reaching, unforeseen and unintended consequences. These consequences might be good, bad or a combination of both. No choice affects only the decider.

A pair of Airmen chooses to enjoy the club scene in Baltimore. At closing time, the two choose to head home. The one who drove chose to have too much to drink. He chooses to drive home anyway. His wingman chooses to let him. The divergence between what might have—should have—been and what is really going to happen begins. Halfway home, the Airman is stopped by a Maryland State Trooper. The ripples are moving outward fast now. The first sergeant gets a call at 4:30 a.m. The squadron commander gets called soon after, then the group commander and then the wing commander. Monday morning, many Airmen—in places like the wing Surgeon General's office and the Staff Judge Advocate's office—are busy focused on the problem. Dozens of manhours are being spent on a matter that would not have existed given a different choice.

The commander, who was going to choose to spend the morning polishing an award package for a stellar Airman has had a different choice thrust upon him, his attention now fully diverted to a DUI discipline case. The well-deserving Airman's package goes forward despite not being as strong as it could—and should—be. The



Lt. Col. A.J. Smith

Airman, who should have won the award and gone on to compete at MAJCOM, does not win. Does that Airman get promoted next cycle? Ripples from a choice.

The offending Airman was supposed to pull a shift in the building, but his badge has been pulled. Someone else from his unit has been called in from leave to cover the mission. This sudden

change in vacation plans causes marital discord in that Airman's home. Where do those ripples lead?

Other Airmen in the unit are distracted. Perhaps one misses a vital piece of intelligence—fails to connect some dots that need to be connected. Maybe a high value target slips away. Maybe a soldier or Marine dies because of it. Serious ripples.

A butterfly fluttering its delicate wings on the far side of the globe can affect whether a low pressure system off the east coast of Africa develops into a killer Category 5 hurricane or spins harmlessly off as a weak tropical depression. An Airman's choice in Maryland, Georgia, Korea, or Hawaii can affect outcomes in the Global War on Terror. Every choice—personal and professional—made by an Airman will, in some way, either make the wing stronger or weaker. Will an Airman allow a confrontation to get physical, write a bad check, fail to buckle up, spend way more than he or she can afford on a new car, allow a wingman to get behind the wheel while intoxicated, use his or her Government Travel Card for unofficial business, blow off Physical Training, tell an ethnic joke, make a sexually suggestive remark, or look the other way when a wingman does any of these things? The ripples from every one of these choices will affect the entire wing. They will affect how we invest scarce resources. They will affect how well we do our mission. They will affect how well we find and kill bad guys and protect our warfighters on the far side of the globe.

July's phrase of the month says it all: we are one team in one fight. A choice by one affects the entire team, the entire fight. Our culture must be one in which all Airmen consider the far-reaching impacts of their professional and personal choices—about how those choices will affect our wing and our capability to carry out our wartime mission. With apologies to ring legend Muhammad Ali, we must float like a butterfly, sting like a bee, and make all of our choices responsibly.



*Service Before Self*

# Volunteer in your local communities

By Master Sgt. Dan Tilsner  
31st IS

The Air Force Core Values of Integrity First, Service Before Self and Excellence in All We Do apply to all facets of life, not just the Air Force or our daily operations. Applying these values to my personal life, especially Service Before Self, has been the most rewarding part of my career so far. I find giving my time and enthusiasm to help local charities is more rewarding than any medal, coin, or accolade that I could ever receive.

The Air Force, through the 31st Intelligence Squadron, has become the single most active service providing volunteers for our local chapter of the Habitat for Humanity, an organization that is dedicated to eliminating substandard housing and making decent shelter a matter of conscience and action. Habitat for Humanity has built more than 200,000 houses worldwide. Volunteers work with future homeowners to build or renovate houses, which are then sold to partner families at no profit, with no interest charged on the mortgage. The money from the sale of each house goes into a revolving Fund for Humanity, to support future building projects.

Members of the 31st IS have given more than 500 hours of their time to helping those in need. Integral in the building of two houses, and many more to come, Airmen from around the unit have built decks, put up siding, hung drywall, ripped wood, hung bird-cage, learned new lingo and anything else the crew of experts need. Most of the experts are retirees from all different fields, but

converge every Friday and Saturday to share their expertise with the volunteers and to expeditiously erect a beautiful home. Most are veterans that love talking about their past experiences and truly enjoy the fact that active-duty military members come out to help. Amazingly, Airmen that have never even hammered a nail before are returning week after week and becoming the next group of experts. The most rewarding part of volunteering with Habitat for Humanity is working side by side with the future homeowner. We have been privileged to meet and work with April from Aiken, S. C.

April is a single mother. She applied with Habitat for Humanity for assistance and was granted the opportunity to receive this house. She is a wonderful person and was extremely grateful that we cared enough to spend our time to help her. Her gratitude was never more evident then at the lunch she provided us, the largest spread I've ever seen at a Habitat for Humanity project. The meal included chicken wings, meatballs, potato salad, beans, rolls, soda, banana pudding, noodles, and sweet

potatoes. She wasn't on the schedule to bring lunch, but after meeting us, she found out when we were scheduled to volunteer next and asked the volunteer coordinator if she could bring the lunch that day. Not only is she a really good cook, but the care she took really showed us that our efforts are appreciated. And that is why we do it. Service before self.

If I were to be asked "why spend so much time and effort to help people you don't know" my answer would always be, and has always been, because that is why I joined the Air Force. To serve this nation, both globally and in our local communities is a privilege, and our desire to give of ourselves without the expectation of personal gain sets us apart from many others. Everybody knows you are not going to get rich serving in the military, be we do it anyway. Having the opportunity to work side by side with local volunteers for the benefit of the community at large is all the reward I need. So, go out and volunteer. Not only is it good for the community and the Air Force, but it's good for your heart.



*A group of volunteers from the 31st Intelligence Squadron take a break during a building of the Habitat for Humanity home. Squadron members have devoted more than 500 hours of their time helping the organization.*

Courtesy photo

# 544th IOG joins 'America's Cryptologic Wing'

By Tech. Sgt. Rickey Johnson  
544th Information Operations Group

The 544th Information Operations Group started a new path in a historic journey as it was realigned from the 67th Network Warfare Wing to the 70th Intelligence Wing July 10 during ceremonies at Peterson Air Force Base, Colo.

In addition to the realignment ceremony, Col. George V. Eichelberger relinquished command of the group to Col. David A. Simon in a change of command ceremony.

The reorganization took place first with Col. Kathryn Gauthier, 67th NWW commander and Col. Jim Keffer, 70th IW commander, presiding over the ceremony.

"The men and women of the 544th will be missed," Colonel Gauthier said. "Under Colonel Eichelberger's command they have become a key partner with the Air Force Space community and in the continuing war on terrorism."

Colonel Keffer said the 70th is excited to have the new group and the wing will continue to advance and integrate the group's space mission assets.

"We are privileged to have the 544th," he said. "They will provide the Air Force with even more focused cryptologic combat power as we



Photo by David Hustle  
Col. David Simon (right), incoming commander of the 544th Information Operations Group, accepts the unit guidon, from Col. Jim Keffer, 70th Intelligence Wing commander, July 10 during a change of command ceremony.

integrate their space mission into the 70th's mission."

Immediately after the reorganization Colonel Eichelberger took the podium to say his goodbyes and expressed his thanks and praised the group's accomplishments during his tenure.

"I learned there was no substitute for hard work and technical competence, and the men and women of the 544th showed me that dedication was not bounded by the flight line," he commented. "You (the group

staff) never lost sight of the fact, that our value added was in taking care of the Airmen who are stationed many miles and multiple time-zones away from Colorado Springs. Thank you for enhancing the mission by being a great staff."

Colonel Simon, who took command of the group, comes to the 544th IOG and "Team Pete" from the Combined Air Operations Center at Al Udeid Air Base, Qatar, where he

See 544th IOG page 15

## LITMUS *continued from page 3*

to communicate and provide feedback that is both positive and negative when necessary.

A meaningful dialog (that means two-way communication) during either official feedback sessions or daily interaction will increase understanding and probably increase performance as well.

Feedback will eliminate surprise evaluation reports. When we make sure that we do all three of the required feedback sessions, we ensure that our subordinates know where they stand and how they are being evaluated. It

gives them a chance to recover and do better, and gives you a chance to lead, coach and mentor for success.

Official written feedback is not the only form of feedback. Feedback can be given everyday and in many different forms. Check in and get a vector check now and again, and at the same time be careful not to micromanage. Roll up your sleeves and help a bit...leading from the front is OK, too.

Lastly, don't forget the "golden rule." Treat subordinates exactly like you would want your leader to treat

you. That means saying please and thank you. You have no right to demand actions or browbeat subordinates. Today's military consists of volunteers. Treat them all with the respect they deserve.

In conclusion, what we need is to keep the outstanding volunteers in the Air Force that are doing a good job.

We have a fighting chance at doing just that if the dinosaurs in the Air Force who are still leading by intimidation choose to lead by inspiration. It's not easy, but as usual, the "right thing to do" is not always the easiest.



# Road rage ranks as top highway safety issue

By Jim Trapp  
70th IW Safety

Summer's clear skies and warm temperatures will hypnotically draw many people to the highways and byways for road trips to destinations near and far. The result will be heavier traffic congestion practically everywhere, and an increased potential to encounter drivers operating under the influence of road rage. "Road Rage" is defined as "An incident in which an angry or impatient motorist or passenger intentionally injures or kills another motorist, passenger, or pedestrian, in response to a traffic dispute, altercation, or grievance." Road Rage or aggressive driving is taking a deadly toll on streets and highways. It has become such a problem that federal and local government agencies have campaigns against aggressive driving; ranking it with drunken driving and seat belt use as top highway safety issues. In their campaign to curb aggressive driving, DOT officials prioritized the most serious acts and ranked drivers who speed through intersections as the number one hazard on their hit list.

On average, more than 2,600 people are killed annually in car crashes at intersections where a driver ran a red light. Another 6,000 are killed running stop signs and speeding through intersections. Many more people are killed or injured as a result of other forms of highway violence such as car-jackings, drunk driving, thrill shootings, highway armed robberies, hit-and-runs, and objects thrown from overpasses. Unfortunately, there is no set profile to help you identify aggressive drivers. They cut across gender, racial and economic lines. They can be young, inexperienced drivers or drivers with many years of driving experience. The only common thing

about aggressive drivers is that they are life threatening hazards to themselves and other drivers who share the roads with them.

How do you protect yourself? Traffic safety experts offer the following suggestions. If someone cuts you off, tailgates you, or is otherwise rude,



*Road Rage is taking a deadly toll on America's highways. Rude gestures have gotten people shot, stabbed and beaten in every state in the nation.*

your best response is to stay focused on your own driving and ignore the other person's antics. If they continue to follow or harass you, drive to a police station or look for a police officer and try to get his or her attention. If you can't do either of these things, drive to an area where there are lots of other people so you can get help. Under no circumstance should you pull off the road hoping they'll just go by. It's much safer to stay mobile. Don't let another driver's stupidity or recklessness draw you into a deadly confrontation. Other drivers may intentionally or unintentionally do things that upset you and leave you wanting revenge for the perceived wrong deed. It may take all of your will power, but don't try to retaliate! You never know who or what you are dealing with and an escalating traffic dual could leave you, your family and/or others dead or seriously injured. These confrontations usually turn out bad and it just isn't worth the risk. Here are some other things to consider when driving.

➡ **Be careful and alert at all intersections.** Be prepared to stop at any intersection and always make sure the way is clear before proceeding. Don't gamble by speeding through amber or red lights because oncoming traffic may be concealed from your view until it is too late to avoid a collision.

➡ **Don't block the passing lane.** Stay out of the far left lane unless you are passing slower moving vehicles and yield to the right for any vehicle that wants to overtake you. If someone demands to pass, let them pass.

➡ **Don't tailgate.** Maintain a safe distance from the vehicle in front of you.

➡ **Don't make rude gestures.** You're playing Russian roulette if you raise a middle finger to another driver. Obscene gestures have gotten people shot, stabbed and beaten in every state in the nation.

➡ **Don't blow your horn in anger.** Don't blow your horn at the driver in front of you the second the light turns green - that can set off a stressed out driver. If you must get someone's attention in a non-emergency situation, tap your horn lightly.

➡ **Use your head lights properly.** If an oncoming driver has his or her high beams on, don't retaliate by turning your high beams on so you can "teach them a lesson."

➡ **Don't block traffic.** If you're pulling a trailer or driving a cumbersome vehicle that impedes traffic behind you, pull over when you can do so safely so motorists behind you can pass.

➡ **Avoid a stare-down.** If a hostile driver tries to pick a fight with you, don't make eye contact. This can be seen as a challenging gesture and may incite the other driver to violence.

*(Editor's note: Information compiled from Road & Rec Magazine.)*

# Skivvy Nine nabs AF maintenance award

A 70th Intelligence Wing squadron was recently recognized as having the top maintenance program in the Air Force.

The 303rd Intelligence Squadron was named the recipient of the 2005 Air Force Maintenance Effectiveness Award for the Communications-Electronics Medium Unit category.

The award is given annually to the units that enhance maintenance readiness, improve efficiency, and reduce waste by encouraging excellence in all maintenance areas.

Maj. Shawnae Adkins-Lacy and Chief Master Sgt. James Fist, along with Col. Jim Keffer, 70th IW commander, accepted the award during a banquet at Fort Belvoir, Va.

"That's typical 303rd excellence," said Colonel Keffer in a message back to Skivvy Nine. "Congratulations to the squadron for winning this prestigious award and keeping the mission number one on the pointy tip of the spear."

Several accomplishments in 2005 helped catapult Skivvy Nine to the top.

From maintaining a 99.9% weapon system uptime, to paving the way for the installation of a second U-2 antenna, Skivvy Nine's maintainers kept the squadron running.

Major John Proctor, 303rd IS director of Operations jokingly stated at a squadron function, "We (DO) break stuff in order for you (SC) to have something to fix," but added his sincerest appreciation for the diligence and professionalism displayed by all members of SC.

"It is this close relationship between operators and maintainers within the 303rd that allows its mission to be completed so successfully. In keeping with the long



Courtesy photo

Major Shawnae Adkins-Lacy from the 303rd Intelligence Squadron, holds the 2005 Air Force Maintenance Effectiveness Award. She is flanked by Colonel Jim Keffer, 70th Intelligence Wing Commander (right) and Chief Master Sgt. James Fist.

tradition of excellence, the 2005 SC team adds another feather in the cap of Skivvy Nine."

One more feather may be added before all is said and done as the unit goes on to compete at DoD level.

"I would like to congratulate the 303rd Intelligence Squadron for its selection to compete for the Department of Defense Maintenance Awards and Secretary of Defense Phoenix Trophy. All of ACC wishes the 303rd the best of luck in the upcoming competition," said Gen. Ronald Keys, Air Combat Commander, in a memo to the unit.

(Editor's Note: Article courtesy of the 303rd IS.)



Photo by Staff Sgt. Yolanda McDuffie

## Community Outreach

Chief Master Sgt. David Doiron, 70th Intelligence Wing command chief, talks with an Air Force retiree during a recent visit to the Charlotte Hall Veteran's Home. The chief, along with other members of the wing staff, toured the facility and met with the director to discuss volunteer opportunities for wing members.



# 70th Operations Group gains new squadron

By Master Sgt. David Donato  
70th IW Public Affairs

The 70th Operations Group became the largest organization within "America's Cryptologic Wing", July 14, when the group gained a new squadron, boosting its total number of Airmen to nearly 2,000.

The 31st Intelligence Squadron officially became part of the group during a realignment at Fort Gordon, Georgia.

The 31st IS, whose mission supports the 70th Intelligence Wing's National Tactical Integration initiative and the Distribution Common Ground System, was transferred from the wing's 543rd Intelligence Group.

Col. Jim Keffer, 70th IW commander, said while the 31st has enjoyed much success under the 543rd, the move to the 70th OG better aligns cryptologic missions between the two groups.

"The 543rd is focused on a huge mission expansion in Texas covering primarily the Southern and Northern command areas of responsibility as well as supporting the Department of Homeland Security," he explained. "The 70th Operations Group is responsible for Airmen working the same types of targets that the 31st works at Fort Gordon. Since the 31st mission sets line up very well with the 70 OG, it made sense to realign the squadron."

In addition to the realignment ceremony, the 31st got a new leader. Lt. Col. Kevin Dixon accepted command of the squadron from Lt. Col. Marilyn Jenkins who left Fort

Gordon for the Navy War College.

Colonel Dixon comes to the 31st from Air Force Special Operations Command where he was the Intelligence, Surveillance and Reconnaissance Division Chief.

Col. Chip McCoy, 70th OG commander, said that Col Dixon is the right person to pilot the squadron.

"Colonel Jenkins has led the 31st to new mission excellence," he said. "I know that trend will continue under the strong leadership of Col Dixon."

"Col Dixon is steeped in the business of cryptology and is a man of action," Colonel McCoy added. "He's led more than 150 combat intelligence missions in the field, enabling precision air strikes, prepping teams for ground combat and protecting our forces from the enemy. He is perfectly suited to command this squadron."

Colonel Dixon said he is looking forward to working with the men and women of the 31st.

"It is an honor to be taking command of the 31st Intelligence Squadron," he told them during his remarks. "I applaud your dedication to our country's defense, your commitment to our service's core values and your unrelenting focus in achieving our missions. I proudly assume the title of 'Desert Knight' and look forward to serving with you as we continue the tradition of excellence and professionalism."

The 70th OG is headquartered at Fort George G. Meade, Md. The group provides time critical intelligence to battlefield commanders as well as U.S. combatant commands, the President and the Secretary of Defense. The 31st IS brings the total number of squadrons in the 70th OG to six. Other squadrons include: the 70th Operations Support Squadron, 22nd Intelligence Squadron, 29th Intelligence Squadron, 32nd Intelligence Squadron, and the 94th Intelligence Squadron.



Courtesy Photo

Members of the official party for the 31st Intelligence Squadron realignment and change of command ceremony included (from left to right), Lt. Col. Kevin Dixon, 31st IS incoming commander; Lt. Col. Marilyn Jenkins, 31st IS outgoing commander, Col. Chip McCoy, 70th Operations Group commander, Col. James Marrs, 543rd Intelligence Group commander; and Col. Jim Keffer, 70th Intelligence Wing commander.

# Summer brings new squadron leaders



## **Lt. Col. Joe McDonald.....303rd Intelligence Squadron**

*Date assumed command:* June 2, 2006

*Previous assignment:* 480th Intelligence Wing, Assistant Director of Operations, Langley AFB, Va.

*Time in service:* 18 years

*Family:* Wife and daughter

*Hobbies:* Studying military history, reading, auto restoration

*Why the squadron is important to the Air Force mission:* Our Air Force mission is a global mission and we have to ensure we maintain a global focus. The men and women of the 303rd IS stand guard every day in Korea in support of the AF mission in the Far East and in support of the Republic of Korea.

*Command Philosophy:* Mission first, people always!

*Goals for the new position:* To facilitate an environment that will stimulate the personal and professional growth of Airmen and grow AF leaders.

## **Lt. Col. Monica Midgette..... 94th Intelligence Squadron**

*Date assumed command:* June 30, 2006

*Previous assignment:* Deputy Chief, Nonrated Operations Assignments, AFPC, Randolph AFB, Texas

*Time in service:* 18 years, 9 months

*Family:* Single

*Hobbies:* Reading, bicycling, skiing, going to museums, travel

*Why the squadron is important to the Air Force mission:* The 94th IS Cougars are in the unique position of being a unit that works closely with NSA to ensure our nation's security and our service's success to fly, fight and win! It's often a tenuous balance, but one that's imperative for our nation.

*Command Philosophy:* Mission first, people always!

*Goals for the new position:* Continue efforts to integrate the 94th IS's unique capabilities in as many weapon systems as possible while cutting out the time necessary to pass along critical, actionable information; and to ensure our people are getting what they need in terms of mission and professional development.



## **Lt. Col. JohnDavid W. Willis....70th Intelligence Support Squadron**



*Date assumed command:* July 6, 2006

*Previous assignment:* U.S. Central Command / Directorate of Intelligence, MacDill AFB, Fla.

*Time in service:* 17 years

*Family:* Wife, one son and three daughters

*Hobbies:* camping, hiking, sports (watching and playing), anything with my family

*Why the squadron is important to the Air Force mission:* The 70th ISS is vital to the mission of the 70th IW and the Air Force, due to the unique and pivotal contributions of its members. Comprised of more than 350 people and 50 specialties, 70th ISS personnel fulfill a broad spectrum of missions, including communications, signals intelligence, acquisitions, scientific research and development, engineering, legal, medical, financial, personnel, logistics, plans and programs in support of the Air Force's premier cryptologic wing.

*Command Philosophy:* My philosophy is simple...a good commander is a servant-leader, who understands how to balance the mission and people interests of the

Air Force in order to achieve success in both. I believe the key to achieving that success is serving the needs of the people so that they can accomplish the mission.

*Goals for the new position:* Continue to build the warrior spirit of the 70th ISS, mold new leaders for the Air Force, and set the conditions for achieving total domination on the battlefield.



# Avoid the coffin, think safety often

*Wing's phrase of the month emphasized during safety briefings*

**By Staff Sgt. Jeronimo Cordova-Estrada II**  
373rd IG

"Avoid the coffin, think safety often." That was the phrase for the 70 Intelligence Wing for the month of May, words that were emphasized at the 101 Critical Days of Summer briefings for the 373rd Intelligence Group at Misawa Air Base, Japan. Every year before the 101 critical days of summer begins, the 373rd's safety office briefs Airmen about the time of year that has the highest potential for mishaps. Col. Elise Vander Vennet, 373rd IG commander, began the briefing with some sobering statistics to let Airmen know, safety is number one this summer when they're having fun.

The briefing focused on activities that are associated with summer,



Photo by Staff Sgt. Alana White  
The "Grim Reaper," a.k.a. Tech. Sgt. Calandra Whitfield, was on hand to provide a visual reminder of what could happen when personal risk management is not practiced.

such as long distance trips, hiking, boating, motorcycling, bicycling, jogging and grilling safety. Another topic discussed was drinking and driving. To help show the effects of alcohol on a driver, volunteers from the audience were asked to wear the

infamous "beer goggles" and perform simple tasks, like walking a straight line and tossing a ball back and forth, with little success. The purpose of the activity was to show the Airmen that driving a car while intoxicated is a very bad idea when simple tasks are almost impossible to accomplish.

A special guest, the "grim reaper", was present to help drive the topics home and to help pass out the Misawa Security Operations Center (MSOC) DUI prevention card. The card was given to all 373rd IG members and to other MSOC joint service personnel who attended the briefing. On the back was a listing of key contact numbers and two lines for the individuals to write down their supervisor's or designated driver's number. On the front of the card is a pledge to abstain from drinking and driving which was led by Colonel Vander Vennet at the end of each briefing. The overall goal for the 101 critical days of summer is, "zero deaths, zero DUIs, minimize mishaps."

## REALIGN *continued from page 1*

Operations Group along with CONUS and European-based units from the 67th Net Warfare Wing at Lackland AFB, Texas, to the 70th. The transfer resulted in the addition of more than 1,100 cryptologic Airmen to the wing. They will join the more than 5,500 men and women of the 70th who conduct and execute signals intelligence missions around the world.

The consolidation has resulted in the merger of virtually all of the Air Force's cryptologic missions under AIA, putting into action Air Force leadership's vision to best optimize support to the national cryptologic enterprise and operational and tactical warfighters.

"Our Air Force leaders have strengthened our global cryptologic combat power because almost all of the Air Forces ground-based cryptologic missions, units and personnel throughout the continental United States, in the Pacific and in Europe, are now consolidated into the wing," said Colonel Keffer. "The integration of the many global units will allow us to obtain unprecedented horizontal integration of multiple cryptologic mission sets across all theaters, improving our support to national leaders,

combatant commanders and importantly our operational and tactical forces in harm's way as well as protecting Americans from those who would do us harm."

As the 70th transitioned to AIA, Brig. Gen. Kimber McKenzie, 8th Air Force vice commander, extended her appreciation to the men and women of the wing and wished them well in their new endeavor.

"In just over 5 years with Eighth Air Force, you have accomplished some amazing achievements," she told them. "From day one you have continually provided actionable intelligence in support of the global war on terrorism. Your innovative approach and ability to cut through bureaucracy allowed the sharing of the right information with the right people in the right places. I know that you will continue to lead the way in innovation as you transition to AIA."

"This transition is a natural evolution, and I am confident that the leadership, expertise, dedication, teamwork and warfighting spirit of 70th Intelligence Wing Airmen will continue to be the keys to our current and future successes," Colonel Keffer concluded.

# Safety, health and wellness focus of expo

By Master Sgt. David Donato  
70th IW Public Affairs

For the seventh consecutive year, members of the 70th Intelligence Wing got up close and personal with the latest safety and health initiatives during Fort George G. Meade's Safety, Health and Wellness Expo in June.

Wing members were among more than 1,800 people who attended the annual event designed to provide safety awareness.

"The objective was to heighten personnel safety and health awareness in our Airmen," said Jim Trapp, 70th IW chief of safety. "We wanted to create an environment where personal risk management becomes an intuitive tool Airmen use to control risks inherent in their daily activities and, as a result, stay safe, mishap and injury free."

The expo, jointly sponsored by the Air Force, Army and Navy, was planned to coincide with the kickoff of 101 Critical Days of Summer which began Memorial Day and runs through Labor Day. According to Air Force safety statistics, typically more Airmen are killed or injured in mishaps during this period.

"We wanted to arm our people with the knowledge they need to protect themselves before they engage in summer travel and their favorite recreational activities," commented Mr. Trapp. "It is becoming increasingly important that we all adopt the wingman concept as the Air Force changes but operations tempo and mission remain constant or increase."

This year's expo featured some



Photo by Master Sgt David Donato

Joan McKinney, 70th Intelligence Wing Drug Demand Reduction program manager, talks with a Fort George G. Meade community member about the affects of substance abuse during Fort Meade's annual safety expo in June. Ms. McKinney was one of about 50 exhibitors at the event that showcased the latest safety and health initiatives.

50 vendors who showcased tips from power tool safety, to motorcycle safety to fire safety.

As in year's past, representatives from the wing's Drug Demand Reduction office and the Alcohol and Drug Abuse Prevention and Treatment office were on hand to talk to people about substance abuse.

"Our goal was to educate and give parents information on the affects of drug use," said Joan McKinney, Drug Demand Reduction program manager. "Kids are starting to use drugs at a younger age every year and educated parents mean

educated kids."

More than 300 onlookers stopped by Ms. McKinney's booth.

"We handed out a lot of educational material and really enjoyed talking to people as they came up to the booth," she said. "Hopefully we were able to give parents the information they need to educate their kids."

Col. Kenneth McCreedy, Fort Meade installation commander, concluded the event by encouraging people to use the expo as a vehicle to go back to their offices and discuss safety things.



## "Phrase of the Month"

Got an idea for phrase of the month? E-mail it to the 70th Intelligence Wing Commander's Action Group at [70iw.ccx@ft-meade.af.mil](mailto:70iw.ccx@ft-meade.af.mil)



**Military Justice**

# Drug use, drunk driving top Article 15 actions

By Capt. Robert Wilder  
70th IW Legal Office

*Editor's Note: The following are 70th Intelligence Wing military justice actions for May and June. Punishments for similar offenses may vary. Unit commanders consider age, rank, experience of the offender, the disciplinary history of the offender, the facts and circumstances surrounding the offense, as well as other factors, when determining whether to offer an Article 15 and what, if any punishment is appropriate for a given case.*

## Article 15 actions

► A second lieutenant from the 18th Intelligence Squadron was found guilty of failure to go and incapacitation for performance of duties due to drunkenness. The member received a reprimand and forfeiture \$1,000 pay per month for two months.

► An airman first class from the 22nd Intelligence Squadron was found guilty of wrongful use marijuana. The member received a reduction to the grade of airman, suspended forfeiture of \$713 pay per month for two months, and 15 days extra duty.

► A staff sergeant from the 22nd IS was found guilty of viewing pornography on a government computer and attempting to view child pornography on a government computer. The member received a reduction to the grade of senior airman and 30 days extra duty.

► A senior airman from the 22nd IS was found guilty of drunken driving. The member received a suspended reduction to the grade of airman first class, 30 days extra duty and forfeiture of \$250 pay per month for two months.

► Two airmen first class from the 31st Intelligence Squadron received Articles 15. One was found

guilty of failure to go and dereliction of duty. The member received a reduction to the grade of airman, 30 days extra duty and a reprimand. The other was found guilty of being AWOL. The member received a reduction to the grade of airman, 30 days extra duty and a reprimand.

► An airman first class from the 32nd Intelligence Squadron was found guilty of failing to pay his government travel card. The member received a suspended reduction to the grade of airman and suspended forfeitures of \$200 pay per month for two months.



► An airman first class from the 70th Intelligence Support Squadron was found guilty of misuse use of his government travel card and making a false official statement. The member received a suspended reduction to the grade of airman, forfeiture of \$200 pay per month for two months and a reprimand.

► Three senior airmen from the 93rd received Articles 15. One was found guilty of drunken driving. The member received a suspended reduction to the grade of airman first class, 30 days extra duty, forfeiture of \$797 pay per month for two months and a reprimand. Another was found guilty of failure to go and dereliction

of duty. The member received a reduction to the grade of airman first class, 30 days extra duty, 29 days restriction and a reprimand. A third airman was found guilty of AWOL and making a false official statement. The member received a reduction to the grade of airman first class, 15 days extra duty and a reprimand.

► Two staff sergeants from the 94th Intelligence Squadron received Articles 15. One staff sergeant was found guilty of wrongful use of marijuana. The member received a reduction to the grade of senior airman and forfeiture of \$1,009 pay per month for two months. The other sergeant was found guilty of failure to go. The member received a suspended reduction to the grade of senior airman and suspended forfeiture of \$500 pay per month for one month.

► Two senior airmen from the 301st Intelligence Squadron received Articles 15. One Airman was found guilty of failure to go and making a false official statement. The member received a suspended reduction to the grade of airman first class, 45 days extra duty, 45 days restriction and a reprimand. A second Airman was found guilty of drunken driving. The member received a reduction to the grade of Airman First Class, forfeiture of \$250 pay per month for two months, 20 days extra duty, 20 days restriction and a reprimand.

► A senior airman from the 324th Intelligence Squadron was found guilty of failure to go, AWOL and making a false official statement. The member received a reduction to the grade of airman first class, forfeiture of \$394.80 pay per month for one month and a reprimand.

► An airman first class from the 324th IS was found guilty of drunken driving. The member received a reprimand and forfeiture of \$100.00 pay per month for two months.

# Hurricane Watch: 16 storms predicted in 2006

By Master Sgt. David Donato  
70th IW Public Affairs

As gulf coast residents continue to rebuild following one of the worst hurricane seasons in history, yet another hurricane season has begun. June 1 marked the official start of the 2006 hurricane season and like last year, officials have predicted this year to be very active.

According to the National Oceanic and Atmospheric Administration (NOAA), this year is favorable for as many as 16 named storms. Of these, the NOAA predicts that eight to 10 will become hurricanes with six reaching category 3 status or higher.

Hurricanes are severe tropical storms. They are powered by heat from the sea and steered by the easterly trade winds. They are not unique to the Gulf of Mexico. They can also form over the Atlantic Ocean as well as the Caribbean Sea.

If the right conditions last long enough, a hurricane can produce violent winds, enormous waves, and torrential rains. One of the most dangerous effects of a hurricane is the potential for flooding. A weak slow

moving storm can produce massive amounts of rain. Research indicates that in the past 30 years, more than 60 percent of hurricane deaths were due to flooding.

"It's important to know that the Fort Meade area is not immune to hurricanes," said Col. Jim Keffer, 70<sup>th</sup> Intelligence Wing commander. "The best protection we have is to be prepared and have a plan."

Part of that plan is understanding what defines hurricane conditions.

Hurricanes are classified on a scale of one through five using the Saffir-Simpson Hurricane Scale. The scale gives an estimate of the potential property damage and flooding expected along the coast from a hurricane landfall. Wind speed is its determining factor.

➤ **A Category 1** hurricane has winds of 74 to 95 mph. It causes minimal damage and the storm surge is generally 4 to 5 feet above normal.

➤ **A Category 2** Hurricane with wind speeds of 96 to 110 mph can cause considerable damage. Its storm surge is 6 to 8 feet above normal.

➤ **A Category 3** Hurricane has winds of 111 to 130 mph. Extensive damage can result from a cat 3 storm whose storm surge is 9 to 12 feet above normal.

➤ **A Category 4** Hurricane has winds of 131-155 mph and a storm surge of 13 to 18 feet above normal. More extreme damage is possible from a cat 4 hurricane.

➤ **A Category 5** Hurricane has wind speeds of greater than 155 mph and a storm surge greater than 18 feet above normal. Damage from a cat 5 hurricane can be catastrophic.

The hurricane season runs through Nov. 30.



Courtesy Photo

Hurricane Katrina was the costliest and one of the deadliest hurricanes in the history of the United States.

## Watch vs. Warning Know the Difference

▷ **A HURRICANE WATCH** issued for your part of the coast indicates the possibility that you could experience hurricane conditions within 36 hours. This watch should trigger your family's disaster plan, and protective measures should be initiated, especially those actions that require extra time such as securing a boat, leaving a barrier island, etc.

▷ **A HURRICANE WARNING** issued for your part of the coast indicates that sustained winds of at least 74 mph are expected within 24 hours or less. Once this warning has been issued, your family should be in the process of completing protective actions and deciding the safest location to be during the storm.

▷ **A FLASH FLOOD WATCH** means flash flooding is possible in your area. A watch will be issued for serious situations in which life and/or property are in danger. Flash Flood watch covers flash flooding, widespread urban and small stream, and headwater flood events.

▷ **A FLASH FLOOD WARNING** means a flash flood is occurring or will occur very soon in your area. A warning will be issued in response to a few hours of locally heavy rainfall, a dam or levee failure, or water released from an ice jam rapidly flooding nearby land.





## Hurricane Readiness Tips

### When a hurricane watch is issued:

- ➔ Leave homes if authorities recommend evacuation
- ➔ People who live in a mobile home or in a flood plain should go to a designated shelter.
- ➔ Stay tuned to radio stations for up to date storm information location and severe weather instructions
- ➔ Bring pets indoors
- ➔ Secure or store loose, outside objects
- ➔ Board up large windows and sliding doors
- ➔ Brace garage doors
- ➔ Fill bathtub with water
- ➔ Put extra ice in freezer
- ➔ Fill cars with gas
- ➔ Secure valuable papers in watertight containers and carry them if evacuating

### During a hurricane

- ➔ Stay inside except for emergen-

cies or ordered evacuations

- ➔ Use telephones only for emergencies
- ➔ Watch for falling trees, downed power lines and flooded streets
- ➔ Keep away from glass windows and doors
- ➔ Stay tuned to radio stations

### After a hurricane

- ➔ Don't drive unless necessary
- ➔ Stay away from damaged or flooded areas
- ➔ Report any downed power lines or broken gas or water lines
- ➔ Check refrigerated food for spoilage if power has been off
- ➔ Make a list of any damage to individual property and take photographs or video if possible
- ➔ Use emergency stored water until tap water is safe to drink
- ➔ Stay tuned to radio stations for weather conditions and up to date information

## 70th IW Shelters

9801 (Basement)*	9804 (Basement)
9805 (2nd Floor SCIF)	9810 (Storage Area)
9827 (Basement)	9839 (Lower Area)
9839A (SC SCIF)**	ALS (Classroom)

\* Shelter location for mailroom

\*\* Shelter location for LGT

## Evacuation Information

*If evacuated from 9800-area, use Blue Route unless otherwise directed. If evacuated from home/quarters, report your safe haven location upon arrival (see Mass Evacuation phone numbers).*

## Mass Evacuation

70IW/CC Emergency Recording  
866-706-9444. If no answer, call:  
AFPC Personnel Readiness Center  
800-435-9941.

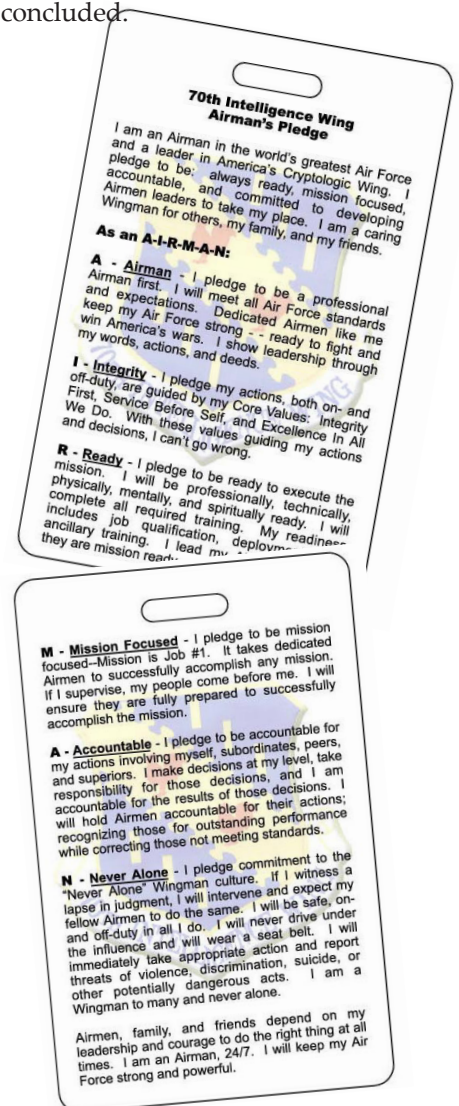
## 544th IOG

*continued from page 6*

served as chief of the Intelligence Division and commander of the Intelligence Surveillance and Reconnaissance Division (ISRDR).

"I hope and will strive to give the dedicated professionals of the 544th the tools they need to execute the mission," the colonel said during his remarks. "And to allow all within to grow and develop personally and professionally; to become leaders."

"Colonel Simon has a superb background of strong unit leadership, staff skills and joint expertise. I know that he is the right person for the job and that he will grab the reigns of command and lead the 544th to new heights of excellence," Colonel Keffer concluded.



# Hundreds of wing sergeants make the grade

More than 200 70th Intelligence Wing Airmen were among the Air Force's 4,613 technical sergeants and 6,904 staff sergeants selected for promotion to the next higher grade June 15.

The average master sergeant selectee score for the 06E7 master sergeant test cycle was 343.02 points.

The average master sergeant selectee has 3.96 years time in grade and 16.95 years in service. Those selected will be promoted to master sergeant from August to July 2007.

The average selectee score for the 06E6 technical sergeant test cycle was 314.01 points.

The average technical sergeant selectee has 4.87 years time in grade and 10.84 years in service. Those selected will be promoted to technical sergeant from August to July 2007.

The complete list of selectees is available online on the Air Force Personnel Center's Enlisted Promotions page.

*Congratulations to the following 70th Intelligence Wing staff sergeants who were promoted to technical sergeant:*

## 22nd Intelligence Squadron

Jin Baik  
Dennis Batangan  
Jason Brown  
Michael Gingras  
Matthew Gordan  
Jessica Herrman  
Chad Houck  
Robert Ingram  
Shawn Moore  
Cindy Pajak  
Mary Pollock  
Douglas Price  
Jennifer Rankin  
Julia Rolfe

Matthew Roque  
Melissa Terceira  
Ryan Uyehara  
James Wade

## 29th Intelligence Squadron

Noel Chambers  
Jonathan Hendrickson  
Andrew Howe  
David Lewis  
Dale Schaaf  
James Sedivy  
Scott Simon  
Shawn Sims  
James Sweatt  
Truman Thompson Jr

## 31st Intelligence Squadron

Louis Benes  
Samantha Forsman  
Annmarie Meats  
Christina Pagel  
Shannon Sutton

## 32nd Intelligence Squadron

Andrew Archer  
Tracey Blanks  
Kelly Casey  
Daniel Eagan  
Amanda Gray  
Duane Holt  
Jaime Simon

## 301st Intelligence Squadron

Rajane Allyn  
Melissa Jordan

## 303rd Intelligence Squadron

Matthew Bair  
Kenneth Bohanan  
Stephen Brown  
Michele Canterbury  
Richard David  
Calvin Davis Jr  
Stephanie Erskine  
Jahyung Ku  
Dae Kyung Kwon  
Charles Monzon  
Brent Nichols  
Thomas Parris  
Jess Shipley

## 303rd Intelligence Squadron OLs

Robert Pettway Robert  
Vanessa Sidney

## 324th Intelligence Squadron

Christopher Diamond  
Michael Fink

Erin Fletcher  
Michael Gibson  
Masai Joseph  
Tomi Loos  
Dieu Phung  
Martin Pinkerton  
David Powell  
Benjamin Rowland  
Kris Schweitzer

## 373rd Support Squadron

Abito Tiofelio  
Donald Champion  
Jared Earl  
Arthur Guinn  
Steven Ingram  
Scott Jordan  
Michael Wilson

## 381st Intelligence Squadron

Gordon Childs  
Rafael Cortes  
Pamela Davis  
Caleb Harvey  
Christopher Henry  
Daniel Means  
Roy Mestas  
Christopher Odden  
Jerome Sandall  
Vanessa Saul  
Darrius Smith  
Franklin Thompson

## 543rd Support Squadron

David Baxter  
Jeffrey Bryner  
Samuel Sullens

## 70th Intelligence Support Squadron

Daniel Council  
Claude Keller  
Stephen Lamp  
Darrell Mitchell  
Steven Norris

## 70th Intelligence Wing

Antonio Williams

## 70th Mission Support Group OLs

Tiffany Clay  
Jason Bartusiak

## 70th Mission Support Squadron

Benson Christine  
Lori Schmouder

## 70th Operations Support Squadron

Kristen Burr  
Glenn Hovis  
Dameon Launert  
Jeremiah Ross

## 93rd Intelligence Squadron

Nkrumah Hancock  
Branden Hong  
Mariana Huse  
Robert Jenkins  
James Liggett  
Richard Marshall  
Joshua Nall  
Christopher Redd  
Don Rude  
Robert Russell  
Derek Sandhoefner  
Vanessa Weyland  
White David  
Russell Wroten  
Shawn Collazo  
Erin Fletcher  
Maranda Glassshelhorse  
Bryan Mcguire  
Andre Mercier

## 94th Intelligence Squadron

Carl Panepento  
Erica Royer  
Frank Triola

*Congratulations to the following technical sergeants that were promoted to master sergeant:*

## 22nd Intelligence Squadron

Wendy Hertel  
Matthew Karr  
Jason Rankin  
Randy Shaver  
Sara Spearing  
Thomas Thomas

## 29th Intelligence Squadron

Christopher Pizor

## 301st Intelligence Squadron

Dominic Faruzzi  
Michael Nazelrod

## 303rd Intelligence Squadron

Mark Chapman  
Christopher Howell  
Rex King

See **PROMOTEES** page 7



# 32nd IS executes CSAF's Warrior First directive

By Staff Sgt. Brian Brewster  
32nd IS Directorate of Operations

As with most Air Combat Command squadrons, deploying 32nd Intelligence Airman forward into the fight has become part of normal operations. In order to help instill a "Warrior – first – fit to fight and ready to deploy at a moments notice mindset" ... the squadron recently conducted its fourth offering of its Warrior Day competition.

This competition is designed to provide 32nd airmen an opportunity to hone their warfighting skills in a simulated combat environment. Taking lessons from AFMAN 10-100 (Airman's Manual), Master Sgt. Tess Bryant, the squadron's project lead for Warrior Day IV, designed a full day's activities to assess the Blue Knights' combat skills.

The Airmen started the day with a six-mile Warrior Run—with participants wearing Desert Camouflage Uniforms, kevlar vests, and carrying mock M-16s. The Blue Knights were led in this event by Lt. Col. Jim "Birdog" Lance, 32nd IS commander, and 1st Lt. Jennifer Goetz, section commander. The run was followed by the completion of the obstacle course, a practice grenade-throwing event, a Self Aid Buddy Care practical exam, and other tasks.

Warrior Day has become a 32nd IS tradition. Scheduled twice a year, it provides an opportunity for Airmen to remember that they are warriors *first*, and specialists second.

"Warrior day was a lot of fun, but it also helps prepare Airmen for battlefield assignments," said Staff Sgt. Lynn Carol.

Blue Knights had high praise for how the Warrior Day staff was able to revise the various exercise stations and make them more challenging than encountered during the previous three Warrior Days. One of the staff volunteers/exercise evaluators, Senior Airman Katherine Barrett stated, "Many of the Airmen praised me on how creative my encryption station was."

Each warrior team was awarded a score on how well they performed during each exercise event. The events were specifically designed to stress group dynamics, leadership, and teamwork. Six of the squadron's flights fielded a five-person team. At the end of the day, the team with the most points had the honor of taking home the coveted Commander's Cup trophy. That team was the 32nd IS/MSX, led by Tech. Sgt. Daryl Keegan. They nudged out the MSB flight for first place.

As in actual combat, there is no trophy for second place," Colonel Lance concluded.

## PROMOTEES *continued from page 18*

Sharon Moody  
Ernest More  
Brian Smith

**31st Intelligence Squadron**  
Jonathan Bramlett  
Wade Kimberlin  
Willie McDonald  
Anna Pardubsky  
Shirlene Tackett

**32nd Intelligence Squadron**  
Andrew Spiers

**324th Intelligence Squadron**  
Daniel Bassett  
David Christy  
Mark Fredette  
Brian Gross  
Evan Li  
David Martin  
Tisha Masi  
Thomas Niemczycki  
Craig Scheiderer

**373rd Support Squadron**

Christopher Burch  
Thomas Clark  
Ryan Henry

**381st Intelligence Squadron**  
Natalie Cameron  
Joseph Clark  
Brian Creque  
Phillip Davidson  
Steven Hall  
Timothy Holman  
Keith Lamar  
Robert Rickard  
Erik Schultz

**543rd Intelligence Group**  
Michael Wilson

**543rd Support Squadron**  
John Neeley  
Timothy Reidy

**692nd Intelligence Group**  
Sarah Wilkinson

**70th Intelligence Support Squadron**

Daryl Baldosser  
Bausch Nowell  
Robert Bryant  
Michael Dawson  
Andrea Driscoll  
Cromartie Faulks  
Juwone Harris  
Hundley Allen  
Lisa Smith

**70th Intelligence Wing**  
Bruce Johnsonbaugh

**70th Mission Support Squadron**  
Von Simon

**70th Operations Support Squadron**

Matthew Collins  
Robert Kaestner  
Frederick Richmond

**93rd Intelligence Squadron**

Romeo Bautista  
Fidel Michele  
Matthew Gregor  
Heath Jennings

**94th Intelligence Squadron**

Marcella Belser  
Joan Erwin  
Erwin Scott  
John Kendra  
Christopher Llamas

**70th Mission Support Group OLS**

Stefan Adamcik  
Mark Morton  
David Woida

**303rd Intelligence Support Squadron OLS**

Robert Vincent

**22nd Intelligence Squadron OL**

Matthew Karr

# 70th IW SNCO wins Air Force award

By Chief Master Sgt. Steve Holland  
70th OSS

Air Force Intelligence Award Program (AFIAP) officials recently announced its winners for 2005 and one 70th Intelligence Wing senior noncommissioned officer took top honors in his category.

Senior Master Sergeant David L. Crane, current operations superintendent in the 70th Operations Support Squadron, was selected as AFIAP's outstanding active duty intelligence SNCO of the Year.

The award is presented annually to a SNCO in recognition for outstanding performance and contributions to the Air Force Intelligence mission.

"I am deeply honored to be the recipient of this award," Sergeant Crane said. "As with any formal recognition of this nature, there were literally dozens of troops working diligently behind the scenes that really make it happen. It's them I would like to thank. They deserve this award. From the brave multi-national forces in Baghdad, to the outstanding Airmen of the 70th Intelligence Wing...thank you."

Sergeant Crane voluntarily

deployed to Baghdad as the superintendent, National Intelligence Support Team for 134 days. While subject to frequent indirect enemy rocket and mortar attacks, he led a joint intelligence agency survey. He cleared a site for, and ensured delivery of, a sensitive \$1.6 million special collection facility that radically enhanced force protection in and around Baghdad, Iraq, and the infamous "IED Alley" along essential routes to and from Airports. His insight during the interrogation of one of Baghdad's most notorious insurgency lieutenants helped extract a critical confession that led to the recovery of a large cache of bomb-making materials, weapons, and cash.

Upon his return to the 70th IW, Sergeant Crane incorporated his experience while deployed into Air Force doctrine during the Air Operations Center Tactics, Techniques, and Procedures rewrite.

"Sergeant Crane's perfor-



Courtesy photo

Brig. Gen. Kevin Kennedy, acting assistant chief of staff for Intelligence, Headquarters U.S. Air Force, Washington D.C., congratulates Senior Master Sgt. David Crane on winning the Air Force Intelligence Award Program's outstanding active duty intelligence SNCO of the Year award and the Maj. Gen. Jack E. Thomas Award.

mance, at home and while deployed, had a tremendous impact on Air Force intelligence support to combat operations and he truly deserved this prestigious award," said Lt. Col. Ronald Prince, 70th OSS commander.



Courtesy photo

## Presidential Affair

Bob Watkins, director of the 70th Intelligence Wing's Plans and Programs Division, and his wife, Vikki Kennedy Watkins, were among a group of wine merchants and members of the Wine Institute that were photographed with President Bush during a visit to Washington, D.C. The vintners were in town for their annual trip to attend briefings, socials and tours. Mr. and Mrs. Watkins are pictured in the third row, fourth and fifth from the left.





Courtesy photo

# MSOC takes lead in Misawa's American Day festivities

Misawa's recent American Day 2006 was an event to remember with picture perfect weather during the two days of events and food. The celebration showcased American culture with the Japanese host nation. The Misawa Security Operations Center (MSOC) team lent a helping hand as a tenant unit on Misawa Air Base by helping lead the Parade, Indoor Activities, Maintenance Team and Appreciation Dinner committees. Five MSOC private organizations ran food booths during the event and raised over \$13,000 to support MSOC Sailors', Airmen's and Soldiers' activities and functions in the future. They were the Navy Information Operations Command, 301st Intelligence Squadron Airman's Advisory Council, 373rd Intelligence Group Senior Enlisted Council, Five & Six and First Four councils, and an operations flight. In all, the MSOC had more than 130 volunteers supporting all aspects of American Day activities.

The Parade was organized by 1st Lt. Kim Huber, from the 373rd IG. She was assisted by 2nd Lt. Mike Emade. Lieutenant Huber engineered and ensured a great presentation from beginning to end.

The parade included about 350 Japanese and American participants to include all the base organizations representing American life and culture. The opening ceremony of 245 motorcycles set a new record and wowed the crowd.

Indoor activities were located at the Misawa Civic Center, highlighting American culture to the Japanese. As the committee lead, 2nd Lt. Benjamin Zuniga, 301st IS, orchestrated the decorations and sequenced the events to show the Japanese more about America's great culture from American weddings and quilting to the ever famous haunted house that always had a line.

The maintenance team, led by Capt. Vincent T Sullivan III, 373rd Support Squadron, took care of set-up and teardown activities and removal of trash. These activities spanned the two day event to include pick-up and drop-off of all the outdoor activities items, chairs needed for opening ceremonies and water buffaloes for the volunteers in the parade. The trash removal took place during both days of the event removing all the trash that the 40 private organizations generated from making food and cleaning up the 50 trash cans spread throughout the event locations. (Article courtesy of the 373rd IG)



# SIGINT support to tactical air operations in three wars is proud legacy for 70th IW executing NTI

By Dave Byrd  
70th IW History Office

As the Allied army fought its way through France in the summer of 1944, Army Air Forces (USAAF) and Royal Air Force combat aircraft flew hundreds of sorties each day to mount bombing runs deep into Germany and, closer to the battle lines, keep the skies clear of Luftwaffe. While both the ground and air operations garnered headlines across the world, one USAAF unit toiled in deliberate obscurity. Embedded within several 9th Air Force elements and units, the 3rd Radio Squadron Mobile (German) – predecessor to today's 381st Intelligence Squadron – listened in on enemy communications and passed information that ended up with tactical units.

It was an early version Air Force National-Tactical Integration.

Five different detachments of the 3rd RSM supported 9th AF. Linguists intercepted and translated voice transmissions, then passed information to IX, XIX, and XXIX Tactical Air Commands, who in turn pushed that data to their fighter groups and squadrons. The two remaining detachments worked directly with 9th AF and theater-level command, intercepting data from a wide variety of sources, to include encrypted communications. That information was disseminated down to the detachments supporting tactical operations, as well as all the way back to England for processing.

While organizational structures varied, the tactic itself proved so successful that by the end of the war the USAAF had nine such squadrons operating in Europe and the Pacific.

While there is evidence that the U.S. Air Corps used enemy communications in World War I to intercept aircraft, it was not until World War II that the practice came into its own. The Royal Air Force, desperate to fend off the German air assault during the

cally used communications intelligence for its tactical operations, it took until near the end of the three-year war to set up a systematic, consistent method to pass useful tactical data to fighter aircrew. Beginning in early 1953, a detachment of the 15th RSM began feeding information to a ground control intercept detachment of the 608th Air Control Wing. Both were located on Cho Do Island, not far from the infamous "MiG Alley" over North

Korea where most air-to-air combat took place. Results were dramatic, as in May and June 1953, the Air Force lost only one of its premier fighters, the F-86 Sabre, in aerial combat, while the enemy lost 133 MiG-15s.

After the war,

the Air Force once again began to refocus its intelligence collection efforts to the strategic level – to the detriment of tactical matters. So when the Vietnam War began, the service had to rebuild the process. As in Korea, there were instances of communications intelligence support to tactical operation as the war progressed – but not until near the end did the service implement a formal process to use it consistently.

In 1965, the Air Force began flying EC-121 aircraft to provide a radar picture of enemy air activity in North Vietnam. Soon, these aircraft also began monitoring enemy communications, information that only



"Battle of Britain," made great use of German signals and communications – what British Prime Minister Winston Churchill referred to as the Battle of the Beams. The British, fighting against the Germans for over two years before the U.S. entered the war, taught the Americans – and its air forces – how to utilize holes in the enemy's communications security. While that ability was robust as the war ended, just five years later the Air Force's intelligence community found itself ill-prepared for war in Korea.

Rapid demobilization following WWII, and an intelligence focus on the global communist threat, accounted for the lack of preparation. While the newly-minted U.S. Air Force periodi-

See *SIGINT* page 21



# SIGINT

*continued from page 20*

infrequently made it to aircrew. In addition, EC-47 aircraft began flying localized combat operations with USAF Security Service personnel aboard in support of tactical operations – both on the ground and for limited air support. But security and dissemination concerns often kept collected data – from whatever the source – from getting to pilots. After unprecedented losses to North Vietnamese air defenses in 1972, however, Air Force Chief of Staff John Ryan ordered a system built. The service established “Teaball” operations in July of that year. Teaball fused data from USAF RC-135, U-2, and EC-121 aircraft, as well as Naval aircraft and ships, and then passed the information on to American strike aircraft. Although other factors undoubtedly contributed, the air war almost immediately turned in favor of the U.S.

The 70th Intelligence Wing’s National-Tactical Integration process is today’s effort to use cryptologists to support Air Force operations. Working for the Joint Forces Air Component Commander, trained NTI experts have been integrated into the Intelligence-Surveillance-Reconnaissance Directorate of the

Combined Air Operations Center. In short, the process has made cryptology part of how warfighting gets done for the Air Force.

Ninety years ago the U.S. Air Corps figured out that intercepted enemy communications provided a wealth of information for its aircrews, sometimes turning a surprise attack against American forces into a successful counter-attack. Later, in World War II, the use of signals intelligence in war reached its historic zenith, helping Britain successfully defend itself when it stood alone against the seemingly invincible Germans, and then assisting in the defeat of that country. With the advent of the Cold War, the lessons of WWII were lost, and had to be relearned for Korea and again in Vietnam. U.S. military operations in Iraq and in the Global War on terrorism since the turn of the century have shown the process still has utility. Through NTI, the 70th Intelligence wing is applying valuable lessons of history.

*Editor’s Note: For more information on this topic, refer to “Wizardry for Air Campaigns, SIGINT Support to the Cockpit,” by Gilles Van Nederveen. The study is available at [https://www.ft-meade.af.mil/70iww/ho/Publications\\_of\\_Interest.htm](https://www.ft-meade.af.mil/70iww/ho/Publications_of_Interest.htm).*



**70 OSS**  
Maj. Mark Wood

**32nd IS**  
MSgt. Roger Beaudry

**70th OG**  
TSgt. Chun Tsang

**94th IS**  
MSgt. Roberta Pemberton



**70th OG**  
2nd Lt. Matthew Hencke

**94th IS**  
SSgt. Fiona Calabrese

**70th OG**  
TSgt. Christopher Clancy

**94th IS**  
SSgt. Hilary Ruddle  
SSgt. Karen Terry

**70th OG**  
Capt. Lisa Kersh

**94th IS**  
SSgt. Sally Foster  
TSgt. Monica Taylor

**70th OG**  
TSgt. Johnathan Walsilewski  
TSgt. Shera Materson  
2nd Lt. Armin Hoes



**70th OG**  
SrA Sharonda Humphreys  
A1C Colin Olson

**94th IS**  
SrA Danielle Wilcox

## ALS Graduates

**22nd IS**  
SSgt. Kristen Greear  
SrA Tassi McKee  
SrA Alan Moran  
SrA Christopher Pemberton  
SrA Matt Williams

**32nd IS**  
SrA Jalice De La Cruz  
SrA George Fritz  
SrA William Lane  
SrA Eric Ward

**29th IS**  
SrA Peter Brown  
*John L. Levitow Award*  
SrA Alan Mark Hunt  
SrA Natalie Sutton  
*Distinguished Graduate Leadership and Academic Award*

**70th CS**  
SrA Bilika Jordan

**70th ISS**  
SrA Thomas Cadick  
SrA Ryan Porter

**70th IW**  
SrA Lakeysa Davin

**70th MSS**  
SrA William Lane

**94th IS**  
SrA Danielle Wilcox

## NCOA Graduates

**22nd IS**  
TSgt. Anthony Chesser  
TSgt. Joyce Morgan  
TSgt. Rachel Wilson  
TSgt. Summer Leifer  
*John L. Levitow Award*  
TSgt. LaSandra Seymore-Frazier  
TSgt. Darci Smith  
*Distinguished Graduate Award*

**29th IS**  
TSgt. Steven Jeffries

**32nd IS**  
TSgt. Michelle Rochelle  
*Academic Achievement Distinguished Graduate Award*

**70th ISS**  
TSgt. Dustin Dargis  
TSgt. Robert Holmes  
TSgt. Aaron Lawhorne  
TSgt. William Maue

**70th OSS**  
TSgt. Grant Hegner

## 94th IS

TSgt. Robert Barrowman  
TSgt. Patricia Cartagena  
TSgt. Moca McCarty  
TSgt. Stephen Pratt

### Quarterly Awards

#### 70th IW C&I

C&I 33XX FGO of the Quarter  
Maj. Joseph Church  
C&I 33XX CGO of the Quarter  
Capt. Steven O'Bannan  
C&I Civ of the Quarter  
Mr. James Sneed  
C&I 2E SNCO of the Quarter  
MSgt. William Frederick  
C&I 2E NCO of the Quarter  
TSgt. Marvin Jordan  
C&I 2E Amn of the Quarter  
SrA Jordan Enck  
C&I 3A SNCO of the Quarter  
MSgt. Edwin Dela Cruz  
C&I 3A NCO of the Quarter  
TSgt. Joseph Clark  
C&I 3A AMN of the Quarter  
SrA Roxanne Salditos  
C&I 3C SNCO of the Quarter  
MSgt. Brian O'Halloran  
C&I 3C NCO of the Quarter  
SSgt. Donald Manning  
C&I 3C Amn of the Quarter  
SrA Sean Cartwright

#### 70th IW Wing Staff

Airman of the Quarter  
SrA Lakeysha Davin  
NCO of the Quarter  
SSgt. Lionell Carroll  
SNCO of the Quarter  
MSgt. Carl Dudley

#### 31st IS

CGO of the Quarter  
1st Lt. Travis Kornahrens  
NCO of the Quarter  
SSgt. Ericka Delaine  
Amn of the Quarter  
SrA Joanna Vasquez  
Sr Technician of the Quarter  
TSgt. Tiffany Carter  
Jr Technician of the Quarter  
SrA Darin Howell  
Volunteer of the Quarter  
SSgt. Samantha Forsman  
Civilian of the Quarter  
Mr. Jeffrey Adams  
Honor Guard Member  
SSgt. Amorette Sutter

#### 544th IOG

CGO of the Quarter  
1Lt. Joseph Dubinsky

SNCO of the Quarter  
MSgt. Edward Cutshaw  
NCO of the Quarter  
TSgt. Darrin Gabriel  
Amn of the Quarter  
SrA Clifford Sweet  
Sr Technician of the Quarter  
TSgt. Stephen Miller  
Jr Technician of the Quarter  
SrA Jennifer Hartford  
Civilian of the Quarter  
Mr. Phillip Coupal

#### 544th IOG Staff

CGO of the Quarter  
Capt. Gary Swain  
SNCO of the Quarter  
MSgt. Julio Flores  
NCO of the Quarter  
TSgt. Rickey Johnson

#### 692nd IG

CGO of the Quarter  
Capt. Jonathan Newman  
SNCO of the Quarter  
MSgt. Corey Maness  
NCO of the Quarter  
SSgt. Darrius Smith  
Amn of the Quarter  
A1C. Nicholas Ruth  
Sr Technician of the Quarter  
TSgt. Thomas Yingling  
Jr Technician of the Quarter  
SrA Amanda Caldwell  
Volunteer of the Quarter  
SrA Christon McGee  
Civilian of the Quarter  
Mr. David Smith

#### 303rd IS

CGO of the Quarter  
Capt. Jonathan Newman  
SNCO of the Quarter  
MSgt. Corey Maness  
NCO of the Quarter  
TSgt. Ernest More  
Amn of the Quarter  
SrA Katrina Salinas  
Sr Technician of the Quarter  
SSgt. Kylan Adams  
Jr Technician of the Quarter  
SrA Jin Chang

#### 324th IS

CGO of the Quarter  
Capt. Aaron Goodwin  
SNCO of the Quarter  
SMSgt. Victor Cortes  
NCO of the Quarter  
SSgt. Kris Schweitzer  
Amn of the Quarter  
A1C Anique Whitten  
Sr Technician of the Quarter

TSgt. Rebecca Evans  
Jr Technician of the Quarter  
SrA Todd Waters  
Volunteer of the Quarter  
SrA Christon McGee

#### 381st IS

CGO of the Quarter  
Capt. Heather Fennel  
SNCO of the Quarter  
MSgt. Chad Watson  
NCO of the Quarter  
SSgt. Darrius Smith  
Amn of the Quarter  
A1C Nicholas Ruth  
Sr Technician of the Quarter  
TSgt. Thomas Yingling  
Jr Technician of the Quarter  
SrA Amanda Caldwell

### Promotions

#### To Lieutenant Colonel

70th IW  
Maj. Mark Thonnings

#### To Major

70th IW  
Capt. John Hess

#### To Master Sergeant

22nd IS  
TSgt. Douglas Reeder  
TSgt. Dawn Liddick  
TSgt. Gregory Bruns  
TSgt. Matthew Sullivan

#### 29th IS

TSgt. Michael Flint  
TSgt. Michelle Dameron

#### 32nd IS

TSgt. Christopher Fowler

#### 70th IW

TSgt. Robin Hudspath

#### 70th MSG

TSgt. Steven Thompson  
TSgt. Johnathan Bryant  
TSgt. Chiquita Walston

#### 70th OSS

TSgt. Michelle Rotolo  
TSgt. Matthew Steffler

#### 94th IS

TSgt. Kristoffer Winemiller

#### 324th IS

TSgt. Daniel Bassett  
TSgt. David Christy  
TSgt. Mark Fredette

TSgt. Brian Gross  
TSgt. Evan Li  
TSgt. David Martin  
TSgt. Tisha Masi  
TSgt. Thomas Niemczycki  
TSgt. Craig Scheiderer

#### To Technical Sergeant

22nd IS  
SSgt. Jennifer Lewis  
SSgt. Quinton Langham  
SSgt. William MacBrien  
SSgt. Mark Hedinger  
SSgt. Robert Umphlet  
SSgt. Karmisha Reeb

#### 29th IS

SSgt. Kevin Dougherty  
SSgt. Erik Westmoreland  
SSgt. Tamela Pratt

#### 70th ISS

SSgt. Johnathan Jacob  
SSgt. Reginald Godwin  
SSgt. Kristy Howard  
SSgt. Joshua Lewis  
SSgt. Keith Rhodes

#### 70th OSS

TSgt. David Freeman  
TSgt. John Regis

#### 94th IS

SSgt. Andrew Denny  
SSgt. Sarah Hansen  
SSgt. Dirk Sundquist  
SSgt. Micky Dewall

#### 324th IS

SSgt. Christopher Diamond  
SSgt. Micheal Fink  
SSgt. Erin Fletcher  
SSgt. Michael Gibson  
SSgt. Masai Joseph  
SSgt. Tomi Loos  
SSgt. Dieu Phung  
SSgt. Martin Pinkerton  
SSgt. David Powell  
SSgt. Benjamin Rowland  
SSgt. Kris Schweitzer

#### To Staff Sergeant

22nd IS  
SrA Amy Padilla  
SrA Heather Nicholson  
SrA Mitchell Barrett  
SrA Andrew Gillis

#### 29th IS

SrA Jennifer McComas  
SrA Johannah Figgins  
SrA Daniel Rogers  
SrA James Coker



SrA Michelle Hoyt  
SrA Grant Matta

### 32nd IS

SrA Scott McDonald  
SrA Carlos Murphy  
SrA Brigit Levasseur  
SrA Craig Gehron  
SrA Laura Kety  
SrA Timothy Johnson  
SrA Richard Culver

### 70th ISS

SrA Devin Stuckey  
SrA Richard Stainback  
SrA Patrick Lamb  
SrA Marcus Binns  
SrA Gil Yzaguirre

### 70th OSS

SrA Blake Sterling

### To Senior Airman 324th IS

A1C Cai Brammer  
A1C Christine James  
A1C John McKay  
A1C Joshua Picolet (BTZ)  
A1C Monica Ramirez (BTZ)  
A1C Armond Veazie (BTZ)  
A1C Anique Whitten (BTZ)

### To Airman First Class 324th IS

Amn Cory Walls  
Amn Kanita Wilson

### NCO Professional Development Course Graduates

SSgt. Anthony Bermudez  
SSgt. Marius Broady  
SSgt. Shawn Doll  
SSgt. Corey McElvaine  
SSgt. Heather McWilliams  
TSgt. Reginald Stokes  
TSgt. Jonathan Strobele  
SSgt. Matthew Towers  
SSgt. Shannan Tzimisces  
TSgt. Robert Umphlet  
SSgt. Erin Walker  
SSgt. Antonio Williams



# 32nd IS hits “triple header”

By Lt. Col. Jim Lance  
32nd IS commander

It seemed only fitting we were all gathered at the WWII memorial, on a bright, sunny day to reenlist three young Blue Knight Airman-warriors -- Staff Sgts. Amanda Gray and Lynn Carroll, and Senior Airman Alexis Artis. This memorial is dedicated to those that are known as America's greatest generation -- honors the women who served in WWII's Army Air Corps -- the service that later matured to become our U.S. Air Force.

The Womens Auxillary Air Corps was an integral part of this fighting force. Women from across America performed vital functions -- ferrying aircraft forward into the fight and performing a plethora of other vital functions that proved critical to our success in one of our nation's darkest hours.

This willingness to serve our nation is the key trait found in today's female Airmen -- and specifically, the three young Airmen that reaffirmed their commitment to the nation and US Air Force. They are all sterling examples of America's finest -- living by a code of ethics that binds each of us to a higher standard. This code is defined by our three core values: Integrity first, service above self, and excellence in all we do.

To elaborate further ... Integrity first: From Sergeant Gray's earliest days as a young Airman at



Courtesy Photo

Lt. Col. Jim Lance, 32nd Intelligence Squadron commander, reenlists (from left), Staff Sgts. Amanda Gray and Lynn Carroll, and Senior Airman Alexis Artis, during a ceremony at the WWII memorial in Washington, D.C.

Fort Gordon; to her days at Misawa, Fort Meade, and forward in the fight in Kuwait, Korea and Afghanistan; Integrity has always been her trademark. Due to this core value, she has always been entrusted from a very young age to train large groups (45-plus) of Soldiers, Sailors, Airmen and Marines -- around the world and in a combat zone. She has earned my respect and admiration. I look forward to serving again with her when she returns from Korea.

Service before Self: This is a trait Sergeant Carroll has prominently displayed. Starting at Ramstein Air Base, Germany, then Airman Lutkins consistently amazed her supervisors with her excellent work ethic and outstanding performance in support of her fellow Airmen -- flawlessly processing 1,000s of decorations, volunteering for recognition ceremonies; Special Olympics; Girl Scout troop

leader; and her outstanding work as a member of the 32nd -- volunteering her off-duty time to ensure our squadron successfully completed our recent Unit Compliance Inspection. She is an invaluable member of our USAF team.

Excellence in all we do: It is only fitting this trait is highlighted by our youngest Airman reenlisting on this group -- Airman Pearson, now Artis, started her career garnering distinguished graduate honors from technical school; moving on to do great things at Fort Meade -- being commended as a "dedicated/exceptional airman with superior job knowledge; technical expertise and unyielding potential". She is indeed the future of our enlisted corps.

These are our Air Force core values and these young Airmen-warriors are living testaments to the traits we cherish in our profession of arms. It was both an honor and a privilege to reenlist these modern day patriots.



## UNDER OATH

Col. Jim Keffer, 70th Intelligence Wing commander, administers the reenlistment oath to Staff Sgt. Ashley Stevens in front of the wing headquarter's building. Sergeant Stevens is a network analyst assigned to the 29th Intelligence Squadron. *(photo by Master Sgt. David Donato)*

